



1 July 2026 at 6.00 pm

PRESS RELEASE

Acquisition of five care homes and an operating licence from the Clariane Group

Representing 539 care beds spread across the Rhône, Loire and Bouches-du-Rhône departments, this strategic transaction consists exclusively of the acquisition of business assets. It is fully in line with LNA Santé's strategy to establish a strong presence in its healthcare regions.

It involves a programme of in-depth transformation of the existing offering to align it with LNA Santé's target model across three catchment areas with high demographic potential, following a selective development approach.

This transaction takes place against a backdrop of the French population's rapidly ageing: according to the DREES, a further 108,000 elderly people are expected to be in residential care homes by 2030, whilst the number of people aged over 80 will rise from 4.2 million today to over 7.6 million by 2050, according to INSEE.

Five operational care homes and a licence in three high-potential regions

The five nursing homes for the elderly (NHs) acquired include Les Jardins d'Hestia (95 beds, Grézieu-la-Varenne, Rhône), Les Aurélias (80 beds, Pollionnay, Rhône), La Mounardière (80 beds, Saint-Priest-en-Jarez, Loire), Val des Sources (88 beds, Simiane-Collongue, Bouches-du-Rhône) and Les Alpilles (122 authorised beds, Vitrolles, Bouches-du-Rhône). In addition, the group has acquired authorisation for 77 beds at the Claude Debussy care home (Carnoux-en-Provence), which has been closed since November 2023.

LNA Santé is thus anticipating the growing need for care for the very elderly, linked to the large-scale arrival of the baby-boom generation at an age of high dependency, in regions where demographic trends are providing sustained support for demand.

The LNA Santé model in action: integration, transformation of services and full-scale implementation

True to its mission as a service transformer, LNA Santé will deploy its expertise in three main phases : the integration of nursing homes, the reconfiguration of services across all components of the LNA project (medical, hospitality and real estate), and the transition to full-scale operation once the sites have been rebuilt and occupancy rates have risen.

The aim is to create three 'Comfort' range care homes in accordance with the highest industry standards, complemented by day care places and centres for adapted activities and care, in areas where demographic trends and income levels guarantee the success of these projects.

This transformation will enable us to offer high-quality, personalised care at a price accessible to as many people as possible, within welcoming facilities that are open to the local community.

” *This measured expansion builds on our experience in transforming healthcare provision and contributes to the momentum of the ‘Growing Together 3’ strategic project. These care homes will soon achieve the same level of excellence as our existing Comfort network of residential care homes, serving residents, families, carers and local stakeholders, with the full commitment of our professional staff. This initiative is also part of a long-term strategy, through which LNA Santé aims to play its part in meeting the growing care needs of dependent older people.*

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Christophe Boulanger, Director of Medical and Social Operations



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*LNA shares are listed on the
B of Eurolist by Euronext Paris.
ISIN code: FR0004170017*

ABOUT US

LNA Santé is a family-run business based in Nantes, founded in 1990. Our mission is to provide medical and nursing care for people who are frail or have lost their independence. As a comprehensive healthcare provider, we bring together 10,000 professionals within 92 facilities (surgery, rehabilitation and mental health clinics, home hospitals, nursing homes, health centres and kindergardens). As a mission-driven organisation, we are committed to collectively implementing concrete actions that address health, social and environmental challenges.

*For further information, please visit our website :
www.lna-sante.com/en*

Disclaimer

This press release contains forward-looking information which is subject to risks and uncertainties relating to the Group's future growth and profitability. This may result in future results potentially differing from those indicated in the forward-looking information. These risks and uncertainties relate to factors that the Company cannot control or estimate with any precision, such as future market conditions, regulatory changes, etc. The forward-looking information contained in this document constitutes indicative expectations regarding future events and should be regarded as such. Actual results, in terms of both turnover and profitability, may differ from those described in this press release due to a number of risks and uncertainties described in Chapter 2 of LNA Santé's 2025 Universal Registration Document, available on its website www.lna-sante.com and on the AMF's website www.amf-france.org.